



**COMMUNITY
MENTAL HEALTH
FUND**

Supporting equitable and quality mental health care in Jackson County.

Board of Trustees Meeting

Thursday, February 27, 2025, at 5:15 PM

Location: CMHF Office - 1627 Main Street Suite 500 Kansas City MO 64108

AGENDA

Call to Order, Welcome: Sandra E Jiles, Chair

- a. New Board Member Introductions: Resumes and Roster

Consideration of Minutes: January 23, 2025

Staff Report: Bruce Eddy

- a. NINJO - Cyber Awareness Training for Board Members
- b. Susan Jones and Rochelle DePriest: Wellness Court
- c. Bruce Eddy: Johanna Ferman, Integrus Health Group: Invitation for Board Focus Group.
Comprehensive SMI Project

Education/Planning Committee: Dr. Kirby Randolph

- a. Committee Report: Education Topics and Site Review Survey
- b. Board Development RFP: Update
- c. Workforce Development: Third Horizon Workforce Training Hub Feasibility Study

Finance Committee: Karla Williams

- a. Consider ratification: January 2025 Bills
- b. Consider ratification: January 2025 Agency Payments
- c. January 2025 Financial Statements
- d. December 2024 Financial Statements - emailed

Human Resources (HR) Committee: Karla Williams

No reports

Appropriations Committee: Marsha Campbell

- a. Proposal Review Meeting: March 19th, 11AM via Zoom (Applications sent, Summaries due from staff on March 3rd)
- b. Newhouse: Conference Request
- c. Mental Health KC Conference Request
- d. Mattie Rhodes: Behavioral Health Access Conference Request in partnership with REACH Foundation
- e. University Health and Swope Agency Training Request

Value-Based Payment (VBP) Committee: Dr. James Walden

- a. Next Meeting: March 7th, 11:30AM at CMHF Office
- b. VBP Evaluation Proposal- Jody Brook, Evaluator

Accountability/Compliance Committee: Rochelle Harris

- a. Strategic Plan Initiative - committee meeting dates to set

Public Comments, Announcements

Vote to close meeting for discussion of matters pursuant to Section 610.021, subsections (3) and (13) RSMo.

Next Board of Trustees Meeting:

Thursday, March 27, 2025, at 5:15PM. 1627 Main Street, Suite 500, KCMO 64108

Adjourn

BROOK NASSERI

(970) 222-6572 | brooknasseri@gmail.com

WORK EXPERIENCE

- Staff Attorney**, KU Medical-Legal Partnership, *Kansas City, KS* September 2021 – present
- Represent clients with civil legal needs impacting health, including income supports, housing, education, employment, legal status, and personal and family stability
 - Supervise, train, and mentor law student interns
 - Collaborate with healthcare partners to meet clients' needs
 - Create templates and processes to optimize office workflow
- Intern**, Cross-Lines Community Outreach, *Kansas City, KS* Fall 2020
- Assisted agency with providing services in hunger relief and housing stabilization
- Legal Intern**, Community Service Society of New York, *remote position* Summer 2020
- Researched expungement statutes in different states to inform proposed legislative reforms
 - Researched human rights complaints based on discrimination against formerly incarcerated individuals
- Legal Intern**, Douglas County Legal Aid Society, *Lawrence, KS* Spring 2020
- Represented a juvenile client charged with a misdemeanor
 - Represented clients petitioning for legal name changes and expungement of criminal convictions

EDUCATION

Bar Admissions: Kansas and Missouri

Juris Doctor, University of Kansas School of Law, *Lawrence, KS* May 2021

Master of Social Work, University of Kansas, *Lawrence, KS* May 2021

Bachelor of Arts with Highest Distinction, University of Kansas, *Lawrence, KS* May 2017
Major in English with Honors, minor in Middle East Studies

VOLUNTEER EXPERIENCE

Crisis Counselor, Headquarters Counseling Center, *Lawrence, KS* 2015 – 2021

- Provided counseling and crisis intervention for callers to the National Suicide Prevention Lifeline
- More than 1,200 volunteer hours completed

Volunteer, ACLU of Kansas Clemency Project, *Lawrence, KS* Fall 2020

- Interviewed clients and assisted attorneys preparing applications for executive clemency for 5 medically vulnerable incarcerated individuals
 - One client was granted executive clemency by Governor Laura Kelly

Service Activities

- Editorial Review: British Medical Journal: 3/2021- Present
- Geisinger Commonwealth School of Medicine Admissions Committee - 2021-2022
- Abstract Reviewer: CORD Annual Academic Assembly April 2021

- Moderator: Black Men in White Coats: May 2021-Zoom 87 Participants

- Advisor: My EMCert Standard Setting Panel - ABEM May 3rd - 6th 2021

- Judge: CPC: CORD Annual Academic Assembly New York, NY March 7-9th 2020

- Chair: Dean's Task Force on Racism in Academic Medicine: 9/2020-12/2020
- Trainer: Everyday Bias in Healthcare 2018-2020
- University of Kansas -School of Medicine Diversity Cabinet, Co-Chair, Metrics: 2015-2017
- Lean Projects - Sepsis and End Stage Liver Disease patients 2013-2014
- University of Kansas School of Medicine-Interview of Medical School Applicants 2012-2013
- Panelist - Professionalism in Medicine -2011-2016
- Delp Society Member: 2005 - 2019

- **CIVIC- COMMUNITY SERVICE**
- Vice President - Mission Vision Project KC
Pipeline program for minorities underrepresented in medicine: 2018-Present
- Board Member- Swope Parkway Health Center
Nationally Qualified Health Center: 2017-2021

Invited Presentations /Lectures

- Oncologic Emergencies; National Medical Association -Scientific Assembly, Honolulu Hawaii July 27-August 2nd, 2019

- Moderator: Diversity Deans Summit - National Medical Association Regional Conference, Houston TX. May 2019

- Judge: CPC Competition - CORD Annual Academic Assembly
Seattle Washington, April 2019
 - Grand Rounds - Understanding and Confronting Unconscious Bias in Healthcare
 - Florida Atlantic University EM Residency Program
 - October 22nd, 2019
 - University of Connecticut EM Residency Program
 - July 21st, 20
 - Einstein Emergency Medicine Residency Program,

September 29th, 2021

Publications

Peer Reviewed Articles:

Audience Response System Facilitates Prediction of Scores on In-Training Examination"
Shah, Kaushal; Jordan, Jaime; Jahnes, Katherine; Lisbon, David; Lutfy-Clayton, Lucienne;
Wei, Grant; Santen Sally
Western Journal of Emergency Medicine Volume 18,
No.3: April 2017

Beyond Ketamine and Phencyclidine: Analytically Confirmed Use of Multiple Novel
Arylcyclohexylamines
Thornton S, Lisbon D, Lin T Gerona R
Journal of Psychoactive Drugs Vol. 49, 2017 Issue 4

Improved Knowledge, Attitudes, and Behaviors after Implementation of TeamSTEPPS
Training in an Academic Emergency Department: A Pilot Report. David Lisbon, MD,
Dennis Allin, MD, Carol Cleek, RN, Lori Roop, MBA, Michael Brimacombe, PhD, Courtney
Downes, MD, and Susan K. Pingleton, MD. American Journal of Medical Quality published
online 20 August 2014.

Published Abstracts:

Krouse, B. Mlleto, A , Rossi, G Lisbon D -- Reduction in computed tomography pulmonary
angiography (CTPA) utilization in pregnant patients suspected of pulmonary embolism via
pregnancy-adapted YEARS criteria 29th Annual AAEM Scientific Assembly (AAEM3/23)

Lisbon D., Ronvelia D, Miller, D, Gallagher D, Nazir N, Cannon, C -- Pre-Test Probability
Documentation and Positive Computed Tomography Angiogram Yield for Pulmonary
Embolism SAEM Western Regional Conference March 21-23rd 2019

Jordan J, Luffy-Clayton L, Jahnes K, Wei G, Lisbon D, Santen S, Shah K. Variability by
Institution in Emergency Medicine In-Training Reviews with Audience Response Units.
Acad Emerg Med 2013; 20(5): S82

Predicting Annual In-Service Scores Using Audience Response System. Lucienne Lutfy-
Clayton¹, Kaushal Shah², Grant Wei³, David P. Lisbon Jr.⁴, Sally A Santen⁵, Katherine
Jahnes⁶, Jaime Jordan⁷. ¹Baystate Medical Center; ²Mt. Sinai Medical School; ³UMDNJ-
Robert Wood Johnson University Hospital; ⁴The University of Kansas Hospital; ⁵University
of Michigan, ⁶New York Methodist Hospital; ⁷Jaime Jordan -Harbor-UCLA. Accepted:
Society for Academic Emergency Medicine May 2013

Long-term Results of TeamSTEPPS in an Academic Emergency Department (ED):
Continued knowledge retention and documentation of huddle implementation. Lisbon D,

Roop L, Brimacombe M, Allin D, Cleek C, Tsue T, Pingleton S. To be presented at AAMC Intergrating Quality Meeting – June 2012 Chicago IL, USA

Graduate Medical Education Subcommittee on Resident Education for Patient Safety and Quality Drivers, Stakeholders and Outcomes. Susan Pingleton, MD Lori Roop, MBA, Doug Girod, MD, Terence Tsue MD, Lee Norman, MD, Greg Ator, MD, Terry Rusconi, Deborah Clements, MD, Jim Dugan, PhD, David Lisbon, MD, Tim Williamson, MD, Akhil Chhatre, MD, The University of Kansas School of Medicine and Hospital. 2011 Annual AAMC meeting November 4-9 in Denver Colorado, USA

Improved Patient Safety knowledge in a Multidisciplinary Emergency Department Setting using TeamSTEPPS Patient Safety Curriculum, David Lisbon M.D.FACEP, Courtney Thomas M.D., Terrance Tsue , M.D., FACS, Michael Brimacombe, PhD, Lori Roop , MBA, Susan Pingleton, M.D., FCCP, AAMC Integrating Quality Meeting–June 8 , 2011–Chicago IL. USA

References upon request

Curriculum Vitae

David P. Lisbon, M.D. FACEP

550 W. 49th Terrace
Kansas City, MO.
64112

Phone (816) 695-6909
E-mail: dlisbonmd@gmail.com

Training and Education

Truman Medical Center
Emergency Medicine Residency Program
Kansas City, MO

University of Kansas Medical Center
Internal Medicine Residency Program
Kansas City, KS

Georgetown University School of Medicine
Doctor of Medicine
Washington, D.C.

Howard University
Bachelor of Science
Major: Microbiology
Washington, D.C.

Professional Experience

Accreditation Council for Graduate Medical Education
CLER Physician Site Visitor- Field Representative
Mach 2024 – Present

Sabbatical March 2023 - March 2024

Geisinger Wyoming Valley Medical Center
Associate Professor Geisinger Commonwealth
School of Medicine
Emergency Medicine Residency Program Director
March 15, 2021 — March 1, 2023
Wilkes Barre, PA.

The University of Kansas Health System
Associate Professor
Emergency Medicine Residency Program Director
Feb 2008 – Feb 2021
Kansas City, Kansas

The University of Kansas Health System
Assistant Professor – Department of Emergency Medicine
Student Clerkship Director
July 2004 - June 2009
Kansas City, KS

Independence Regional Medical Center, Emergency Medical Services
Staff Physician and Medical Director
July 1995 - June 2004
Independence, MO

Certifications

Diplomate: American Board of Emergency Medicine (current 1996 thru 2027)

Kansas Medical License - 2004-Present

Pennsylvania Medical License - 2021-Present

Professional Memberships

Pennsylvania College of Emergency Physicians- 2021-Present

Kansas Chapter of ACEP: *2010 - Present*

Kansas City Medical Society: *2010 - Present*

Council of Emergency Medicine Residency Directors (CORD): *2008 – Present*

Society for Academic Emergency Medicine (SAEM) 2008 – *Present*

CORDEM Handoff Task Force Committee Member: 2015 – 2016

American College of Emergency Physicians (ACEP): *1994 – Present*

CHRISTOPHER E. BEAL, LMSW

724 Corbin Terrace • Kansas City, MO 64111 • (816) 377-5770 • chrisbeal@sbcglobal.net

WORK EXPERIENCE

JOHNSON COUNTY MENTAL HEALTH CENTER,

Johnson County is the mental health agency for Johnson County serving the mental health needs of Johnson County residents.

Clinician, Adolescent Outpatient Addiction Services (July 2023- October 2024)

- Conducted SUD assessments and subsequent intakes for adolescent clients seeking SUD assessments and possible SUD treatment.
- Provided individual and group therapy for SUD and MH clients
- Referred clients to community and residential treatment providers
- Provided family and crisis intervention services
- Provided client updates and treatment recommendations to court services including diversion and probation officers

Open Access, Clinical Practicum August 2022-April 2023

- Learned how to conduct triages to refer clients to agency services or community services
- Learned how to conduct intakes so clients could get assigned to agency mental health treatment teams
- Provided brief therapeutic interventions to adults and children who are experiencing mental health and or substance use issues or crises.

Generalist Practicum September 2021 – April 2022

- Director of the agency was my field instructor.
- Time spent working with clinical staff to learn about triage and assessments in Emergency Services.
- Spent learning about the delivery of substance use disorder and crisis stabilization services.
- Participated in weekly agency leadership meetings.

OTSUKA AMERICA PHARMACEUTICAL, INC. KANSAS CITY, MO

Associate Director, State Government Affairs and Advocacy (May 2012 – December 2020)

Otsuka is a Japanese pharmaceutical company that specializes in research and development of treatments for mental and neurological disorders. Work experience includes the development, adoption and implementation of state policies around access to treatment, non-medical services and supports.

- Passage of initiatives such as Medicaid expansion, mental health drug exemption from prior authorization requirements; expansion of telemedicine; expansion of access to pharmacy networks and mental health parity.
- Served as a regional corporate liaison with Mental Health America (MHA), National Alliance on Mental Illness (NAMI), Depression and Bipolar Support Alliance (DBSA) and community mental health service providers.
- Facilitated connections among mental health system advocates and policy makers around mutually agreed upon policy initiatives.

KAUFFMAN CENTER FOR THE PERFORMING ARTS, KANSAS CITY, MO

Director of Development (April 2009 – April 2012)

Led fundraising efforts on behalf of the Kauffman Center for the Performing Arts. The Kauffman Center opened in September 2011. Raised \$30 million over 3 years. Part of the senior leadership team that opened the \$413 million performing arts center.

- Raised money for both the capital campaign and an endowment fund.
- Engaged the Board of Directors through frequent updates and calls to potential donors.
- Increased the total number of donors from 600 to 2500.

ELI LILLY AND COMPANY

Elanco Animal Health Division, Indianapolis, IN

Director of Global Corporate Affairs (November 2006 – March 2009)

Promoted to lead the global government affairs, advocacy and communications team for Lilly's animal health division.

Elanco is a global division providing animal health products for food production and pets with annual sales of over \$1 billion.

Eli Lilly and Company, Washington, DC

Manager of Advocacy and Professional Relations (June 2002 – November 2006)

Relocated to take on a new initiative in advocacy and professional relations. Led a team of 15, who were located across the US, whose efforts were focused on federal and state health and mental health care policies. Success was achieved largely through leading others.

- Worked with national and state mental health not-for-profit organizations to impact policies around access to mental health treatments under government programs such as Medicaid and Medicare.
- Developed and implemented strategy around health care disparities with special emphasis on mental health and diabetes.

- Recruited and developed team members. Half of the team received promotions to other assignments over four and a half years.

Eli Lilly and Company, Kansas City, MO

Manager of Public Affairs (February 1996 – June 2002)

Responsible for state government and public affairs outreach for Eli Lilly and Company in Arkansas, Kansas, Kentucky, Missouri and Ohio.

- Passage of increased appropriations for mental health services.
- Passage of legislation protecting access to medications in Kansas, Kentucky, Missouri and Ohio.
- Designed and helped implement several partnerships in Arkansas, Kansas and Missouri to improve patient care in mental health and/or diabetes for patients enrolled in Medicaid.

GREATER KANSAS CITY CHAMBER OF COMMERCE, Vice President of Government Affairs (March 1990 – February 1996)

KANSAS HOUSE MAJORITY LEADER BOB MILLER, Chief of Staff (January 1989 – March 1990)

KANSAS REPUBLICAN PARTY, Political Director (July 1987 – January 1989)

CONGRESSMAN BOB WHITTAKER (KS), Legislative Assistant (January 1986 – July 1987)

SENATOR NANCY KASSEBAUM, Staff Assistant (December 1984 – January 1986)

EDUCATION

University of Kansas

M.S.W Social Work – Degree awarded 6-2023

B.A., Liberal Arts (Political Science)

LICENSE

LMSW - Kansas

VOLUNTEER AND BOARD EXPERIENCE

AIDS Service Foundation of Greater Kansas City

Board (2015-2021)

President (2017-2019)

Development Committee Chair (2016-2017)

Mental Health America of the Heartland

Board (2016-2019)

Policy Committee (2018-2020)

Midwest Center for Holocaust Education

Board (2012-2019)

Co-Chair, 25th Anniversary Dinner (2018)

Vice President (2017-2019)

KC Care Health Center

Board (2012-2017)

Nelson-Atkins Museum of Art

Society of Fellows Board (2012-2018)

Chair (2015-16)

Kansas City Tomorrow – Leadership Development Program

Class of 2009-10

Jackson County Mental Health Levy Board of Trustees

Board member (1997-2002)

Vice Chair Systems Committee (1997-2002)

United Way Public Policy Committee

Committee member (1990-1996)

Governor’s Task Force on Welfare Reform

Committee member (1993-1994)

Eve McGee, Ph.D., MSW
eve@mcgeekcconsulting.com
www.linkedin.com/in/eve-mcgeephd

Summary

- Grant writer with over five years of experience writing foundation proposals and large federal grant applications
- Strong analytical and problem-solving skills
- Excellent written and oral communication skills
- Proven ability to work independently and as a team
- Expertise in research, writing, and managing grant proposals across a variety of sectors

Professional Skills

Proposal Writing | Research | Grant Preparation | Grant submission | Grant Management | Report Writing | Budgeting | Editing | Evaluation | Outcome Assessment | Teamwork | Collaboration | Leadership | Program Development | Microsoft Office Suite | Adobe Acrobat Professional | Ability to Prioritize Work | Meet Deadlines | Time Management | Attention to Detail | Complex Problem Solving | Organized

Education

Ph.D., Social Work	University of Missouri-Columbia
MSW, Social Work Administration	University of Kansas
BSW, Social Work	Central Missouri State University

Experience

Grant Writing and Grant Management Consultant, 2020 – Present, McGee KC Consulting, Woman Minority Owned Business

- Conduct research through online directories, funder websites, and filed 990s to identify foundations and private or public funding agencies best matched with the non-profit organization seeking funding
- Prepare, write, and submit compelling and persuasive letters of inquiry and grant proposals for non-profits to foundations and other grant-making organizations, and persuasively communicate the organization's mission and programs to potential funders
- Accurately interpret guidelines and gather material and information necessary for a competitive proposal
- Provide project/concept development support
- Create timelines, meet deadlines, and manage multiple projects and tasks simultaneously
- Write reports to funders on the outcome of specific programs
- Manage and track grant budgets to ensure compliance with grant contracts
- Collect and analyze programmatic data
- Assess current programs and services to identify strengths, gaps, and areas of improvement to achieve desired outcomes

Director of Allied Health and Simulation, 2020 – 2022, Metropolitan Community College – Penn Valley

- Led the Allied Health and Simulation Department and directed the following programs: Coding Specialist, Dental Assistant, Emergency Medical Technician/Paramedic, Health Information Management, Occupational Therapy Assistant, Physical Therapist Assistant, Radiologic Technologist, Surgical Technologist, and Virtual Hospital
- Supervised all faculty and staff within the Allied Health and Virtual Hospital departments
- Coordinated performance evaluations and teaching/workload assignments
- Monitored and maintained the Allied Health programs and Virtual Hospital budget in collaboration with the Dean of Instruction and Program Coordinators
- Assisted Program Coordinators and Virtual Hospital Coordinators with data collection and analysis for their programs
- Oversaw management and organization process for student application, admission, course substitutions, and pre-requisites into programs in collaboration with each Allied Health Program Coordinator
- Managed grants in partnership with Program and Virtual Hospital Coordinators related to career and technical education programs (Perkins, Enhancement) to support health science and workforce development initiatives

Significant accomplishments include:

- Oversaw the successful completion of two program accreditation self-studies (Occupational Therapy Assistant and Radiologic Technology Assistant)
- Oversaw the successful completion of three onsite accreditation visits (Dental Assisting, Virtual Hospital, and Radiologic Technology Assistant)

Grant Reviewer, 2020-Present, Health Resources and Services Administration (HRSA) and Substance Abuse and Mental Health Services Administration (SAMHSA)

- Independently review, evaluate, and preliminarily score each application based on only published review criteria
- Develop preliminary statements of strengths and weaknesses for each assigned application
- Participate in an open panel discussion and develop a consensus of strengths and weaknesses of each application

Research Associate, 2004-2015, The University of Missouri-Kansas City, School of Nursing and Health Studies

- Researched funding opportunities, developed and edited proposals with research faculty, created proposal budgets
- Managed and administered grants; pre and post-award, reviewed documents to ensure compliance with sponsor's RFP guidelines, and monitored expenses to ensure compliance
- Prepared written grant reports to the funder, ensuring content was written in measurable terms and provided a complete overview of grant activities
- Conducted data analysis and outcome assessments on the effectiveness and impact of the grants
- Participated in strategic planning and implementation of school-wide goals to enhance student success
- Provided leadership for the development and evaluation of high-quality student success-based programs and services utilizing social work best-practice methods: Crisis intervention, assessment, goal setting, referrals
- Led implementation of student success, "best practice" programs focused on student retention to target academically at-risk, economically disadvantaged, and underrepresented students of color
- Responsible for directing and managing the student success program and budget
- Identified and assessed academic problems through analysis of factors impinging on student success, including elements in the home, college, and community
- Worked with the student(s) on an as-needed basis, providing case management, crisis intervention, assessment, goal setting, and referral
- Maintained student data and records in a manner that ensured confidentiality and aided in the evaluation of retention programs and strategies
- Assessed and evaluated raw data sets to make informed decisions about the effectiveness of programs and the development of new and existing student success initiatives

Significant accomplishments include:

- Managed three multi-year nursing workforce development grants exceeding \$3 million
- Student retention rates above 80%, and the National Nursing Council Licensure examination scores above 90% (N=593)
- Authored a \$2.4 million federally funded Health Resources and Services Administration grant for financial scholarships for undergraduate, economically disadvantaged nursing students of color
- Created, designed, and implemented a student success program utilizing social work best-practice methods that resulted in a holistic approach to student success
- Increased focus on the factors impinging on student success, including elements in the home, university, and community

Adjunct Instructor, 2008-2011; 2022-2023, University of Missouri-Kansas City School of Social Work

- Facilitated class instruction and taught assigned class material in accordance with learning objectives that the department developed
- Enhanced student learning by optimizing a wide range of instructional approaches and innovative classroom activities
- Assessed and monitored student progress and understanding throughout the course
- Provided timely feedback to students
- Courses taught: Human Behavior in the Social Environment and Social Work Practice

Sexual Assault Standardized Patient, 2004-Present, Truman Medical Center, University of Missouri-Kansas City School of Nursing and Health Studies, Graceland College of Nursing

- Independently, consistently, and accurately portray specific emotions, behaviors, and disease symptoms while interacting with medical and nursing students to enable experiential learning and assessment of student skills

Director of Social Services, 2003-2006, Restart, Inc.

- Met with new clients entering the shelter and completed intake paperwork to admit clients into the shelter program
- Assisted clients in establishing linkages with mental health/health clinics, vocational, educational, financial, substance abuse prevention, special services, childcare, and transportation resources as needed.
- Work with clients to provide education, guidance, and referrals tailored to each client's unique circumstances and create housing stability plans
- Directed all daily operations for the homeless shelter with a focus on individuals overcoming homelessness
- Supervised team of eight, monitored attainment of goals and effectiveness of services
- Monitored client database and reported outcomes to the Executive Director weekly and assisted in the training and supervision of program staff utilizing a database

Significant accomplishments include:

- Developed policy and procedure manual for the emergency homeless shelter
- Co-led strategic planning efforts

Advocate, 1999-2006, Hope House, Domestic Violence Shelter

- Provided on-call emergency services to victims of domestic violence
- Completed client intake forms
- Assisted clients in developing a safety plan
- Provided case management and advocacy services for clients

Significant accomplishments include:

- Created policy and procedure manual for the Guardian program, a safe exchange, and monitored visitation program

Assistant Director, 1995-2000, Swope Health Services, Homeless Outreach Department

- Managed a caseload of 10 clients, working closely with each individual to set specific goals, achieving 75% of goals within a year
- Created individualized treatment plans tailored to the particular needs of each client
- Connected clients with available community resources
- Responsible for the day-to-day operations of the homeless outreach department
- Enabled the provision of direct services to homeless persons in the KCMO metropolitan area in need of and ready to receive services (e.g., showers, meals, identification, medical services, mental health services, housing)
- Supervised a staff of six
- Ensured accurate, timely data collection and reporting for funding purposes and program evaluation and improvement
- Managed monthly homeless point-in-time counts, developed, analyzed, and reported on relevant data in the KCMO metropolitan area
- Identified and documented trends, recommendations, and successes of the homeless services program efforts

Significant accomplishment includes:

- Created and implemented a system to track homeless point-in-time counts

Publications

McGee, E. (2020). Stressed out!: Implications of minority status stress among underrepresented minority BSN students [ProQuest Information & Learning]. In *Dissertation Abstracts International Section A: Humanities and Social Sciences* (Vol. 84, Issue 4-A).

Enriquez, M., McGee, E. (2012). Retaining Hispanic nursing students in BSN programs. In A. Villarruel and S. Torres (Eds.). *Hispanic Voices: Progreso, poder, Y Promesa* (pp.55-70). New York, NY: National League for Nursing.

Kelly, P. J., Witt, J., McEvers, K., Enriquez, M., Abshier, P., Vasquez, M., & McGee, E. (2012). Clinician perceptions of providing natural family planning methods in Title X funded clinics. *Journal of Midwifery & Women's Health*, 57(1), 35–42.
<https://doiorg.proxy.library.umkc.edu/10.1111/j.1542-2011.2011.00107.x>

Professional memberships

2022 - Present	Member, Next Paige Foundation
2022 - Present	Member, Research College of Nursing Governing Board
2015 - Present	Member, National Association of Social Workers
2011-2012	Executive Committee Member, REACH Healthcare Foundation
2010-2013	Board Member, REACH Healthcare Foundation



COMMUNITY MENTAL HEALTH FUND

Supporting equitable and quality mental health care in Jackson County.

Board of Trustees Roster – 2025

Internal Contact Information for Board and Staff Use

Christopher Beal, LMSW

724 Corbin Terrace
Kansas City, MO 64111
Phone: 816-377-5770
chrisbeal@sbcglobal.net

Hon. Marsha Campbell

6318 Morningside Drive
Kansas City, MO 64113
campbell_marsha@yahoo.com
Phone: 816-863-0694

Jessica Garcia

8404 Boone Blvd
Kansas City, MO 64114
jessica.garcia1040@gmail.com
Phone: 816-352-1518

Desarae Harrah

Harrah Law
309 Kensington Ave
Kansas City, MO 64124
Phone: 816-897-6000
Cell: 913-980-4124
dh@harrahlaw.com

Rochelle L. Harris, Ph.D

5542 Crestwood Drive
Kansas City, MO 64110
Phone: 816-363-3675
rochellelh@gmail.com

Sandra E. Jiles

4814 E 51st Terrace
Kansas City, MO 64130
Phone: 816-507-1449
sejiles50@gmail.com

David Lisbon, M.D.

550 W. 49th Terrace
Kansas City, MO 64112
Phone: 816-695-6909
dlisbonmd@gmail.com

Eve McGee, Ph.D., MSW

4320 Dr MLK Jr Blvd
Kansas City, MO 64130
Phone: 816-533-5193
eve@mcgeekconsulting.com

Brook Nasser

4001 Bell Str
Kansas City, Mo 641111
Phone: 970-222-6572
brooknasser@gmail.com

Kirby Randolph, PhD

428 N Elmwood Ave
Kansas City, MO 64123
Cell: 816-213-0536
kirbster8@gmail.com

James M. Walden Jr., MD

5101 Bellevue Avenue
Kansas City, MO 64108
jawalde42@gmail.com
Phone: 816-803-8600

Karla Williams

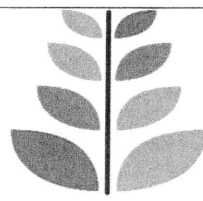
3225 SW Longview Rd
Lee's Summit, MO 64081
Cell: 573-881-4557
karlawilliams847@gmail.com



COMMUNITY
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Staff Report



COMMUNITY MENTAL HEALTH FUND

Supporting equitable and quality mental health care in Jackson County.

Board of Trustees Meeting Meeting Minutes: January 23rd, 2025

Agenda Item	Person Responsible	Discussion	Motion/Second; Action Taken
Call to Order	S. Jiles	Meeting called to order at 5:16PM CT by Board Chair, S. Jiles. Trustees present: Rochelle Harris, Sandra Jiles, Alice Kitchen, Kirby Randolph, James Walden, Karla Williams Via Zoom: Jessica Garcia, Marsha Campbell, Desarae Harrah. Trustees absent: None Staff and guests: Lists attached.	Information
Consideration of Board Minutes		Consideration of the November 21 st 2024 Minutes. Minutes were approved as presented.	K Williams/J Walden MOTION CARRIED
Staff Report	T. Cummings	Grants Management System (GMS) update: Meeting weekly with IGX, the vendor. We are working toward the goal of using the new system for Fall 2025 proposals.	Information
Community Mental Health Values and funding part 2	B Eddy	Community Mental Health Values and Funding part 2: B.Eddy gave a short history of mental health in Missouri, values, and the origin of CMHF. He explained the uses of funds, prohibitions, followed by themes and areas of controversy. He concluded with several potential topics for future presentations.	Information
Information	K Randolph	Updates, Announcements: There are four appointees. The process should be completed Feb. 27. There will be a reception for new trustees just before February board meeting. Theresa will email details.	Information
Education and Planning			
Advisory Council Meeting	K. Randolph	The Council is on hold. The Committee will review the Charter and make recommendations for next steps.	information
Committee Report		The Committee met on January 22. A preparatory meeting with staff was helpful. The committee makes the following Strategic Initiative Assignments: Awareness to the Accountability and Compliance Committee; Access to the VBP Committee; Leadership to the Education Committee. The committees will review these areas quarterly according to the attached policy.	Information
Board Development		The strategic planning report recommended board development and training to support plan implementation and high impact governance (report in the packet). Staff will release a request for proposals (RFP) for consultation and training at a cost not exceed \$30,000 (this amount not to be stated in the RFP).	K Randolph/A Kitchen MOTION CARRIED

The board will have an opportunity to meet the top 1-2 finalists before selection.

Finance and Internal

Consider for Ratification: November bills 2024	K. Williams	Consider ratification of the November bills 2024 in the amount of \$32,703.90 Approved as presented.	K Williams/ A Kitchen MOTION CARRIED																																																																		
Consider for Ratification: December bills 2024		Consider ratification of the December bills 2024 in the amount of \$38,758.49 Approved as presented.	K Williams/J Walden MOTION CARRIED																																																																		
Consider for Ratification: November 2024 Agency Payments		<p>Consider ratification of the October agency payments:</p> <p>Lead to Read- Training 12,450.00 Grant</p>	K Williams/ K Randoph MOTION CARRIED																																																																		
Consider for Ratification: December 2024 Agency Payments		<table border="1"> <thead> <tr> <th data-bbox="457 646 1068 688">Children and Family</th> <th data-bbox="1068 646 1269 688">Distribution</th> </tr> </thead> <tbody> <tr><td>Sheffield Place</td><td>77,300.00</td></tr> <tr><td>FosterAdopt Connect</td><td>109,750.00</td></tr> <tr><td>Operation Breakthrough</td><td>47,900.00</td></tr> <tr><td>Cornerstones</td><td>384,687.50</td></tr> <tr><td>Niles</td><td>162,500.00</td></tr> <tr><td>Steppingstone</td><td>124,687.50</td></tr> <tr><td>Crittenton</td><td>141,858.50</td></tr> <tr><td>CAPA</td><td>77,525.00</td></tr> <tr><td>Children's Place</td><td>73,162.50</td></tr> <tr><td>JCCMHF</td><td>1,199,371.00</td></tr> <tr><td colspan="2"><hr/></td></tr> <tr> <th data-bbox="457 1150 1068 1192">Safety Net</th> <th data-bbox="1068 1150 1269 1192"></th> </tr> <tr><td>ReDiscover</td><td>344,100.00</td></tr> <tr><td>Family Conservancy</td><td>19,177.75</td></tr> <tr><td>KC Cares Clinic/RW</td><td>16,552.25</td></tr> <tr><td>University Health BHN-Core/NE</td><td>283,357.50</td></tr> <tr><td>Mattie Rhodes</td><td>59,005.00</td></tr> <tr><td>Burrell-Comprehensive</td><td>300,000.00</td></tr> <tr><td>Samuel Rodgers</td><td>32,637.50</td></tr> <tr><td>Swope</td><td>203,076.00</td></tr> <tr><td>Jewish Family Services</td><td>27,496.25</td></tr> <tr><td>ReStart</td><td>151,593.75</td></tr> <tr><td>JCCMHF</td><td>1,436,996.00</td></tr> <tr><td colspan="2"><hr/></td></tr> <tr> <th data-bbox="457 1686 1068 1728">Domestic Violence</th> <th data-bbox="1068 1686 1269 1728"></th> </tr> <tr><td>Hope House</td><td>100,666.67</td></tr> <tr><td>MOCSA</td><td>106,333.33</td></tr> <tr><td>Newhouse</td><td>69,766.67</td></tr> <tr><td>Rose Brooks</td><td>106,000.00</td></tr> <tr><td>JCCMHF</td><td>382,766.67</td></tr> <tr><td colspan="2"><hr/></td></tr> <tr> <th data-bbox="457 1948 1068 1986">Pilot Projects</th> <th data-bbox="1068 1948 1269 1986"></th> </tr> </tbody> </table>	Children and Family	Distribution	Sheffield Place	77,300.00	FosterAdopt Connect	109,750.00	Operation Breakthrough	47,900.00	Cornerstones	384,687.50	Niles	162,500.00	Steppingstone	124,687.50	Crittenton	141,858.50	CAPA	77,525.00	Children's Place	73,162.50	JCCMHF	1,199,371.00	<hr/>		Safety Net		ReDiscover	344,100.00	Family Conservancy	19,177.75	KC Cares Clinic/RW	16,552.25	University Health BHN-Core/NE	283,357.50	Mattie Rhodes	59,005.00	Burrell-Comprehensive	300,000.00	Samuel Rodgers	32,637.50	Swope	203,076.00	Jewish Family Services	27,496.25	ReStart	151,593.75	JCCMHF	1,436,996.00	<hr/>		Domestic Violence		Hope House	100,666.67	MOCSA	106,333.33	Newhouse	69,766.67	Rose Brooks	106,000.00	JCCMHF	382,766.67	<hr/>		Pilot Projects		<p>K Williams/K Randoph MOTION CARRIED</p> <p>K Williams/ K Randoph MOTION CARRIED</p> <p>K Williams/ Alice Kitchen MOTION CARRIED</p>
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	<p>Child Protection Center Y2 50,500.00</p> <p>Youth Ambassadors Y3 30,000.00</p> <p>DeLa Salle Y4 50,000.00</p> <p>JCCMHF 130,500.00</p> <hr/> <p>Innovations</p> <p>CAPA 18,950.00</p> <p>Rose Brooks 26,475.00</p> <p>JCCMHF 45,425.00</p> <hr/> <p>Training Grant</p> <p>Genesis 6,900.00</p> <p>JCCMHF 6,900.00</p> <hr/> <p>Total 3,071,458.67</p>	<p>K Williams/R Harris MOTION CARRIED</p> <p>K Williams/ J Walden MOTION CARRIED</p> <p>K Williams/ K Randolph MOTION CARRIED</p>
December 2024 Financial Statements	There is a delay in completion of the December (cumulative) Financial Statements due to the mid-year change in payroll companies. The two companies code differently. K. Williams was pleased to announce that Jim Shull of Marr and Company chose to work with us on the 2024 audit.	Information

Human Resources

Policies for consideration	K Williams	The committee worked on four policy updates over several months. Policy #600 - Paid Time Off. Changes include: use of an accrual (versus a front-loaded) system, carryover limits, and phase-in of certain provisions beginning with all employees hired after 1/1/2015. The policy is to be effective 1/1/25. The new policy is included in the packet.	K William K Randolph/ MOTION CARRIED
		Policy # 345 - Professional Development. The new policy combines past professional development and travel policies. It now covers: professional development, conferences and training, and continuing education. The policy is to be effective 1/1/25. The new policy is included in the packet.	K Williams/K Randolph MOTION CARRIED
		Policy # 505 - Grievance. The new policy is based on a sample provided by Lever1. The update covers all staff including the Executive Director and describes the role of a professional HR services contractor. The new policy is included in the packet.	K Williams/ Kirby Williams MOTION CARRIED
		Policy # 501 - Personal Cell Phone. The policy acknowledges the risks and benefits of personal cell phone use in the workplace. Risks include workplace distractions and security. The policy prohibits personal cell phone use for banking and database applications. The new policy is included in the packet.	K Williams/ J Walden MOTION CARRIED

Appropriations

Application Period	M. Campbell	There is an open request for proposals (RFP) for Special Populations, and Domestic Violence funding programs. To align their grant years to begin January 1, 2025 the contract period for these proposals is 9 months.	Information
Feb 5 th Proposals to committee		The committee will receive proposals on or about February 5. Because of the shortened year and changeover to a new grant management system the proposals will be briefer.	Information

		Proposals summaries will be sent to the committee March 3.	
Information		The Committee will meet to review proposals March 19 th at 11:00 AM via Zoom (for M.Campbell the meeting will be 9 AM mountain time).	Information
		R DePriest reported on Genesis School. The charter is losing its sponsor. However its impact is demonstrable: 4 of 7 classes had the highest level of improvement in the state. There is a balance of \$43,903 on our contract, with the last quarter remaining (funding they have already received). A balance of \$9 to \$10 is projected at year-end.	Information
		Value-Based Payment	
Information	J. Waldon	Next Meeting: March date to be announced.	Information
Accountability and Compliance			
Information	R Harris	No Report	Information
Public Comments	Several trustees expressed interest in attending a Delphi Method VBP forum, led by Susan and Rochelle on Feb 28. There was preliminary discussion of visiting the Glore Psychiatric Museum on the grounds of the St. Joseph State Hospital.		
Announcements	Next Regular Board Meeting: February 27, 2025 at 5:15pm: CMHF office at 1627 Main Street, Suite 500, KCMO 64108. There will be an informal welcome reception for new trustees at 4:30 PM. The meeting will conclude with brief a closed session		
Adjourn	Meeting Adjourned at 6:54PM.		Rochelle /Karla

X Sandra Jiles
 Sandra Jiles (Mar 13, 2025 15:35 CDT)

Sandra Jiles
 Chairperson

Attendees:

Board Members:	Attended?	Staff:	Attended?
Marsha Campbell	Y - Zoom	Bruce Eddy	Y
Jessie Garcia	Y - Zoom	Theresa Cummings	Y
Rochelle Harris	Y	Susan Jones	Y
Sandra Jiles	Y	Rochelle DePriest	Y - Zoom
Alice Kitchen	Y	Taryn Lichty	Y
Desarae Harrah	Y - Zoom	Jenn Clark	Y
Kirby Randolph	Y	Gino Serra	Y - Zoom
James Walden	Y		
Karla Williams	Y		

Guests:	Attended
Jim Giles (University Health)	Y - Zoom
Meg Nelson (Hope House)	Y - Zoom
Thomas Moran (Integrus)	Y - Zoom
Justin Horton	Y

NINJIO AWARE

NINJIO AWARE is our attack vector-based training that teaches employees how to spot and avoid cyber threats. These engaging microlearning videos are entertaining and gamified to aid in learning retention so **your colleagues really change their behavior.**

Our industry-leading content caters to the learning styles of today's workforce to produce real results and protect your company.

- Fresh, animated content
- Clear takeaways
- Multiple touchpoints
- 3-4-minute microlearning episodes



Kansas City Municipal Wellness Court - Briefing to the CM

January 9, 2025

Kansas City Municipal Court offers helping courts such as Veterans, Housing, Domestic Violence and a Wellness Court. Prosecution is a Municipal Court department and Legal Aid Defense is supported by a contract with Legal Aid of Western Missouri.

Municipal Judge Courtney Wachal established the Wellness Court, combining mental health and drug courts. The participant-centered approach better addresses the high prevalence of co-occurring behavioral health and substance use conditions in municipal court.

Wellness Court is a one-year program which dismisses charges for Ordinance violations (similar to misdemeanor) after successful completion of the program.

Pre-court staffing creates a team approach between judge, prosecution, defense, and treatment staff, using established memoranda of understanding (MOU) with CMHCs. DMH MH Liaisons may also attend based on participants on docket.

Participants are placed in a graduated monitoring level based on combined degree or risk and need:

- Combined high need and risk – supervision and treatment – emphasis on developing prosocial and adaptive habits
- Low risk – demonstrating self-maintenance and prevention focus

CMHF supports case management and care coordination through regular Safety Net funding to each CMHC

- CMHF's initial meeting with Judge- reviewed proposed services and responsibilities communicated on the MOU
- CMHF Program Liaisons provided feedback in updating MOU responsibilities to align with current CMHF service tiers
- CMHF Program Liaisons attended the Wellness Court's Kick-off meeting to demonstrate support for new participant-centered focus model
- CMHF Program Liaisons communicated continued support with CMHF network agencies providing services

History

- 1998 County executive Shields appointed a commission and technical assistance task force. Both included CMHF along with CMHCs, Legal Aid, NAMI, Circuit and Municipal judges. Representatives visited MHC's in Seattle and Ft. Lauderdale.
 - 1999 CIT was implemented in Lee's Summitt and Kansas City. RDI contributed evaluation for the first year to demonstrate impact. CMHF continues to support the evaluation.
 - 2000 MHC pilots began in Kansas City and Lee's summit municipal divisions. Swope won the initial competitive proposal for monitoring. CMHF assumed direct costs of CMHC monitors, legal defense, and program evaluation.
 - 2002 All CMHCs began to participate each delegated CMHF-funded monitors.
 - 2003 BE (CMHF) wrote and TC (TMC) managed SAMHSA funding for Jackson County for Intensive case management
 - 2004 Marsha Campbell convened quarterly working group of monitoring agencies Legal Aid, and evaluator
 - 2005 TC wrote a BJA grant for a feasibility study to expand MHC to Eastern Jackson County (cross jurisdictional) Municipal Court and Raytown municipal mental health courts
 - 2006 TC secured BJA Funding (KCMO) for sequential intercept mapping. Technical assistance from PRA Associates, Henry Steadman.
 - 2008 Office of State Courts Administration (OSCA) convenes mental health courts. BE was OSCA contact for Jackson County Courts, temporary contact for Greene County
 - 2009 City Council approved court fee for all ordinance violations. Covered cost for defense for Municipal court. CMHF was able to reduce coordination role
 - 2014 Municipal Drug Court established, BE served as Treasurer for Friends of Helping Court board, Obtained 501c3.
 - 2015 Judge Williams (KCMO)retired, replaced by Judge Ardie Bland. Veterans' treatment and DV courts continued. MHC had become institutionalized and CMHC was no longer needed to facilitate.
 - 2018 KC Municipal Court reestablishes probation department
 - 2024 Presiding Judge Courtney Wachal leads mental health court. Combines mental health and Drug Court to create Wellness Court
-

Kansas City's new Wellness Court to help those with mental health disorders, addiction

BY: MARY SANCHEZ - JANUARY 2, 2025 8:00 AM



The 30-year-old son of Jolene Davis ambles out of the courtroom ahead of her. He's carrying a backpack containing his clothes and a plastic grocery bag with a blanket. "Why you crying?" he asks her. Happy tears, she reassures.

Her son appeared before a Jackson County Circuit Court judge and agreed his mother should be his guardian. He's diagnosed with a bipolar disorder, uses meth and other drugs, and has been living in abandoned buildings and alleys in Kansas City for about four years. "I would trade places with him if I could," Davis said, standing outside the courthouse in downtown Kansas City. "I want him to have a good life but there is a lot of work still to do."

Her son admitted using meth a few days prior to the Dec. 17 court hearing and slept on a sidewalk outside a Kansas City shelter the night before. Being houseless is not a crime. But people who are sometimes end up charged under city ordinances for drug possession, theft or property damage. Davis is hopeful that sweeping changes planned for Kansas City's Municipal Court system can help her, her son and others with co-occurring issues — substance use and a mental health disorder.

In January, a Wellness Court will open within the Municipal Court, replacing the now separate mental health and drug courts. The two courts had been serving the same populations, but inefficiently, said Presiding Judge Courtney A. Wachal, who will oversee the Wellness Court. "If you're houseless, you will probably be put in inpatient treatment," Wachal said. "And then we will work on your houselessness issue while you're in there. It kind of gives us, like a 30-day cushion to kind of start working on those resources."

The mental and drug courts were part of the specialty or problem-solving courts, portions of the municipal system allowing for voluntary court-supervised programming and treatment, rather than punishment for low level offenses, such as the theft charge that Davis's son once faced. Previously, Municipal Court staff grappled with a

chicken and egg scenario. They tried to determine which was primary to jailable charges, a person's mental health issue or their addiction.

But accurate assessments are difficult, Wachal said, until a person is stabilized and maintaining sobriety. For example, a person charged with a municipal offense could be initially assigned to the Mental Health Court, but then test positive for fentanyl and be reassigned to the Drug Court. Under the Wellness Court, staff and supporting agencies will be at the same table in meetings, discussing a person's needs.

"I think it is going to shorten wait lists, put people in available beds and then just make it more transparent about what everybody is doing for the participant," Wachal said. Combining the courts allows for expanded use of funds from the Substance Abuse and Mental Health Services Administration (SAMHSA) for housing. No longer will a person need a qualifying diagnosis to participate, like depression, bipolar, schizophrenia or PTSD.

"We're trying to serve everybody," Wachal said. "It doesn't matter what your diagnosis is. You could come into Wellness Court." A Women's Court as a track within the Wellness Court will be established in March, overseen by Judge Shayla Marshall. It will be funded by a U.S. Department of Justice grant of \$656,925 and will use trauma-informed approaches for people victimized by trafficking or sexual assault. "People who have gone through that type of trauma don't typically disclose right away," Wachal said. "So it's going to be hard for us to identify who should be in that court until we get to know them and build a trust relationship."

A Houseless Court, potentially able to meet defendants in the community, is also anticipated. Memos of understanding are being signed with major community partners funded by the taxpayer-supported Community Mental Health Fund, whose board agreed to the changes last summer. The levy funded organizations are University Health, Comprehensive Mental Health Services, ReDiscover and Swope Health. Beacon Mental Health, serving Ray, Platte and Clay counties, will also be involved.

The new system is a "big step in the right direction," said Bruce Eddy, executive director of the more than 40-year-old Jackson County mental health fund, which pays for case management. Eddy praised the decision to make the programming a one-year commitment. "If they abide by the court's requirements, then they'll be well-established in treatment and it's the judge's role to look at dropping the charges," he said. The first full team meeting will be January 9, bringing together more than 30 organizations that will likely be involved.

Josh Henges, Kansas City's Houseless Prevention Coordinator, called the changes transformative. "When the court system becomes a conduit for support, whether it's mental health care, substance use treatment, or housing assistance, it's one of the most powerful tools a community can have," he said. The term wellness court can be found in other cities, but those programs tend to address mental health alone, or are tribal courts.

Kansas City's approach will uniquely focus on co-occurring issues. About 21.5 million U.S. adults have a co-occurring mental health and substance use disorder, according to SAMHSA's 2022 National Survey on Drug Use and Health. Researchers estimate that about half of the people who experience a substance use disorder will also have a mental health disorder, and vice versa, according to an executive summary for the Wellness and Women's courts. Yet only about 10% of people with co-occurring disorders receive treatment for both conditions. And women with co-occurring disorders are almost 20 times more likely to be arrested each year than women without a mental health or substance use disorder, the summary said.

Carly Mitchell moderated a November panel session where Wachal and two other judges discussed the upcoming changes during Kansas City's Urban Summit. As a clinical mental health counselor, she's hopeful, but mindful that African Americans often aren't treated equally in health or legal systems. "We are a population that is either overdiagnosed or underdiagnosed, and it's very stigmatized," she said. Often, Mitchell said, Black people are recognized as having a drug problem. But the underlying mental health issue goes undiagnosed and isn't treated. "A lot of people use (drugs) to cope," she said.

The Wellness Court seeks to be mindful of such disparities. It will have two tiers, as a way of being more responsive and flexible to individual needs. Electives to help solidify health lifestyles will also be offered, a bit like what is required for college completion. Participants can attend church, go to the gym, do yoga, take a meditation course or a smoking cessation class to complete an elective.

Doug Langner, executive director of Hope Faith, a Kansas City shelter for homeless and impoverished people, said many people can and do stabilize their lives, with a bit of assistance. He sees the court changes as a positive step. "Oftentimes, people self-medicate through substance abuse, especially the longer they're on the streets," Langner said. Davis's son knows Hope Faith well. He planned to spend the night there the day he left court.

Hope Faith is just one of many organizations listed on the spreadsheet Davis maintains, chronicling her son's life during the last decade. "I think the drugs have kind of just been like a pacifier for him," she said. "It's like, this is how I'm going to cope with whatever's going on inside of my mind and my life." The timeline of his descent into substance abuse is a heart wrenching illustration of the many shelters, sober living spaces and social service agencies that have touched his life. His mother also notes the "bad company" that he sometimes meets, people who urged him to quit his fast food and other jobs, give him drugs, and those who threaten him with violence.

After the guardianship court hearing she explained the new approaches underway for the Municipal Court system to her son, stressing that Wellness Court is designed for people like him. "You could be happier if you are not in this lifestyle," she told him. "This is just no way to live. Mom's going to help you."

**Preventing homelessness
for Jackson County residents with Severe Mental Illness (SMI):
A Conversation with CMHF's Board**

February 27, 2025

Background

The United States has undergone a massive shift in mental health policy over 5 decades. Beginning in the 1970's, largely State-run institutions closed more than one-half million beds. It was a policy buttressed by the advent of antipsychotic medications, although medication alone would never have been enough to achieve success. Since that time, we've learned a great deal about these illnesses, with 'islands of excellence' in programming. Yet, the failures of this policy eclipse the gains, with homelessness and criminalization of the SMI the most glaring. Those who are the most ill and vulnerable now wander aimlessly in communities across America.

Today:

- Homelessness among people with SMI is a visible, growing problem.
- The homeless population is disproportionately African American. It affects women, children and youth.
- Polling shows homelessness is a major concern for most Americans. But they believe the problem can be better addressed, and that the public sector should do more.
- More effective programs for people with SMI are needed, such as early diagnosis and intervention.
- Compared to any other chronic illness, SMI is unique in its stigma. The bleakness of homelessness and criminalization adds further fuel.
- Homeless people with SMI are in all parts of Jackson County. They lack healthcare, housing, and the connections that make mental health possible. They are seen as 'nuisances' to local businesses and cause unease for many residents. Yet, without much earlier intervention, these conditions become catastrophic, with their families often struggling to maintain their loved ones at home until their own support system breaks down.



Problems in Treatment and Policy

- Despite good early intentions there are few examples of a usable framework for a community welcoming to people with SMI.
- We HAVE learned that mental health treatment alone or combined substance use treatment is not enough to achieve stability and break the cycle of homelessness; it does not in itself create a robust 'life in community.'
- Siloed programs are the norm, with overlap, gaps, confusion, and a piecemeal approach that is often crisis-driven.

Innovation is Achievable

A main lesson of the past 60 years is that four 'pillars' are essential for successful community living for people with SMI.

- Treatment (Access to quality behavioral health and healthcare).
- Connection with others.
- Work – or meaningful engagement in worthwhile activity; and
- Affordable housing (Safe and stable places to live.)

These 'four pillars' are not all part of behavioral health, and this requires partnership across silos. They should, however, be interdependent and designed to create thriving, inclusive communities for individuals with SMI and other disabilities along with people dedicated to their well-being. The process of engaging stakeholders is necessary to create a roadmap. Innovative partnerships should be Piloted and evaluated over a multi-year period. The CMHF is uniquely positioned to serve as a catalyst for such a change.

An invitation

Based on Dr. Ferman's work nationally in building innovation and your initial feedback, I would like to consider a proposal to 'test the waters' on such an innovative framework. I would serve as a convener, with the goal of engaging stakeholders from within and outside the mental health system, on focused dialogue that will lead to achievable action.

Together with Johanna, I am inviting CMHF Trustees to an informal presentation and discussion of these ideas, providing greater depth and inviting your ideas, concerns and questions. We ask that we schedule a date between March 10-14th at a time of your convenience for 1 ½ hours – here at 1627 Main.



COMMUNITY
MENTAL HEALTH
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Supporting equitable and quality mental health care in Jackson County

Education and Planning



THIRD HORIZON
STRATEGIES

**Proposal for Research and Feasibility Analysis: Kansas
City Regional Behavioral Health Training Academy**

Prepared for:
Community Mental Health Fund
c/o Theresa Reyes-Cummings, MPA,
GPC, Deputy Director
trcummings@jacksoncountycare.org

Prepared by:
Third Horizon Strategies
Mindy Klowden, MNM, Managing
Director for Behavioral Health
Mindy@thirdhorizonstrategies.com
(303) 884-2670

July 24, 2024

Background

The Community Mental Health Fund, along with its local funders' group partners, seeks a consultant to research models and conduct an analysis of the feasibility of developing a collaboratively administered regional behavioral health training academy.

Third Horizon Strategies (THS) is a strategic, boutique advisory firm focused on shaping a future system that actualizes a sustainable culture of health nationwide. The firm offers a 360° view of complex challenges across three horizons – past, present, and future – to help industry leaders and policymakers interpret signals and trends; design integrated systems; and enact changes so that all communities, families, and individuals can thrive.

THS' mission and core values are highlighted below.

- Mission: We push against the status quo by designing integrated health and social systems so all communities, families, and individuals can thrive.
- Core Values:
 - Impact Driven: We relentlessly pursue transformation and reflect that commitment in our daily work and interactions with clients and communities.
 - Mission Obsessed: We strategically align ourselves with public and private entities to advance our mission to create a sustainable culture of health and well-being.
 - Equity-Centered: We strive for equity in all we do and advance equitable care delivery systems so all individuals, families, and communities can thrive.
 - Knowledge Powered: We bring subject matter expertise to strategically address market and community needs while embracing and learning from different perspectives.

Collectively, the firm's team has decades of experience providing consultation and working in publicly funded behavioral health systems. Team members have an in-depth knowledge of best practices for behavioral health services and continuums of care, with far-reaching work with federal, state, and local government agencies, state Medicaid agencies, Single State Agencies/Mental Health authorities, federally qualified health centers, community behavioral health providers, associations, and philanthropy. THS' work in mental health and substance use disorder treatment is deeply personal, as several team members have direct and/or familial experience engaging with behavioral health delivery systems.

THS team members are highly sought after to conduct and lead strategic planning processes, policy and data analytics, program evaluation and feasibility analyses, and environmental scans/landscape reviews. The firm is well-positioned to assist the Community Mental Health Fund and its partners in researching regional approaches to behavioral health professional training, development, and continuing education.

Project Overview

In 2023, the Community Mental Health Fund engaged THS to research and present on behavioral health workforce trends and strategies and facilitate a workforce summit. The academy concept emerged in the Community Mental Health Fund and funders group partners' follow-up discussions from the summit as a means to streamline and build on existing training efforts across the region, with the aim of supporting behavioral health workforce recruitment, retention, and development.

Target audiences for the academy include:

- Behavioral Health Employees (All levels from Supervisors to Non-Clinical Staff)
- Social Worker staff at Schools
- Social Worker staff at Hospitals
- Community and Grass Roots Non-Profit Organizations

Currently, numerous entities in the region provide training, but no single “hub” or entity with strategic and operational authority ensures the behavioral health training needs of the workforce are met. The academy may be developed as a separate and independent entity, a project of the Metro Council, or a project of another fiscal agent.

THS proposes to serve as a thought partner and researcher for the Community Mental Health Fund and funders’ group partners to refine the academy concept, identify any similar models across the country, and determine the necessary staffing, budget, and operational structure to successfully implement the academy.

Through the following activities, THS will fulfill the engagement objectives.

Discovery

THS will meet with the Community Mental Health Fund and funders group partners to better understand the academy’s aims, the existing training resources and infrastructure in the region, and related information. THS will review all available data and background information and will work collaboratively with the coalition to refine the firm’s research questions and tactical approach.

Environmental Scan

THS will research collaborative community-based approaches to improving access to behavioral health workforce training and development. Researchers will conduct a literature review of publicly available data and published documents. The firm will also tap into its staff subject matter experts and their vast network of behavioral health providers, payers, and government agencies to help identify exemplar models. THS will also look at university-based models, such as the University of Michigan [Behavioral Health Workforce Center](#) and the University of Colorado Department of Family Medicine’s [Practice Transformation Program](#). Lastly, THS will research online training hubs such as [Relias](#)

Feasibility Analysis

THS will facilitate dialogue with the Community Mental Health Fund and funders’ group partners to collaboratively determine the governance structure, program model, staffing infrastructure, and budget needed to support the academy’s implementation. THS will provide strategic and tactical recommendations based on the firm’s understanding of the coalition’s vision, learnings from the environmental scan, and the firm’s previous experience and subject matter expertise in behavioral health.

Written Report or PowerPoint Presentation

The final deliverable can be either a written report or a PowerPoint presentation, depending on the needs of the Community Mental Health Fund and its funders’ group partners. Researchers will compile findings into an expertly written report of presentation that will:

- Describe the project and summarize the research methodology
- Highlight findings on similar regional training hubs or collaboration models
- Include high-level recommendations from THS based on the research findings

- Provide a feasibility analysis and define the necessary next steps to implement the academy
- Be professionally edited and designed and available electronically.

Project Management

THS proposes to meet bi-weekly with the Community Mental Health Fund and its funders’ group partners to keep the group apprised on the workplan and developments, collaboratively strategize on the project, and determine recommendations.

Timeline and Pricing

The estimated timeline required for this work is four months, beginning upon contract execution.

THS proposes a project-based fee of \$46,200 to complete the proposed scope of work.

To determine project cost, THS leveraged a fee schedule and the estimated hours to fulfill the scope of work. THS reduced project fees by 20 percent across the board, recognizing the Community Mental Health Fund’s standing as a public, non-profit, mission-driven organization.

Rate	Estimated Hours	Cost	Discounted Rate
\$330	175	\$57,750	\$46,200

In addition, the Community Mental Health Fund will reimburse THS for all reasonable and necessary travel expenses if travel is required, such as to present the research findings or facilitate a meeting with the partner organizations.

Relevant Experience

THS works with state agencies, local governments, providers, community-based organizations, associations, and payers on various strategic consulting engagements. The following is a sampling of current or recent clients nationwide. THS is happy to provide references if needed.

- Signal Behavioral Health
- Jefferson Center for Mental Health
- San Luis Valley Behavioral Health Group
- Community Mental Health Fund of Jackson County, MO
- Association of Community Mental Health Centers of Kansas
- The Center for Human Services, Mclean County, Illinois
- Axis Health Systems
- Colorado Behavioral Healthcare Council
- Denver Health
- Weld County Public Health
- Lake County, IL
- The Teton Behavioral Health Alliance
- Colorado Department of Healthcare Policy and Financing, through a subcontract with KPMG
- Oak Street Health
- National Council for Mental Well-Being
- State of Indiana Division of Mental Health and Addiction
- Washington State Health Care Authority
- Montgomery County, PA

- The Margolis Center for Health Policy at Duke University
- New York State Office of Addiction Services and Supports (OASAS)
- New Hampshire Charitable Foundation
- Medical Home Network (MHN)
- Westat, SAMHSA Center for Behavioral Health Financing Reform, Improvement, and Innovation (CFRI)

Engagement Team

Please see below for project team member biographies. Additionally, THS has a deep bench of behavioral health and health care policy experts that may offer guidance as needed; see <https://thirdhorizonstrategies.com/meet-the-team/>

Mindy Klowden, Managing Director for Behavioral Health – Project Lead

Mindy Klowden, MNM, is a national consultant, leader, and strategist in behavioral health and integrated care. As the managing director for behavioral health, she provides overall stewardship over THS' behavioral health and community health consulting practice areas and strategy. Mindy also manages client relationships and deliverables, conducts research and policy analysis, and provides strategic consulting and expert facilitation services to state and local government agencies, health systems, behavioral health and safety net providers, payers, and associations. Mindy is a skilled facilitator with expertise in all aspects of strategic planning, including stakeholder engagement, facilitation, landscape reviews, and writing actionable, impactful plans. Mindy also supports clients with organizational change management and communications.

Mindy has over 25 years of experience in community behavioral health and health care policy, working at the national, state, and local levels. Previously, Mindy held leadership positions with the Colorado Behavioral Healthcare Council, the National Council for Mental Well-Being (previously known as the National Council for Behavioral Health), the Jefferson Center for Mental Health, and the Colorado Community Health Network.

Mindy also served as chair of the Colorado State Innovation Model (SIM) Practice Transformation Committee, a volunteer appointment she held under the auspices of (former) Colorado Governor John Hickenlooper. SIM aimed to use all available levers to transform the health care payment and delivery system through multi-payer reform. The Colorado SIM strategy primarily focused on integrating behavioral health services with primary care and public health. Mindy managed and facilitated a diverse committee of behavioral health providers, primary care providers, practice transformation specialists, state agencies, and payers, including Health First Colorado (Medicaid) and the Colorado Department of Human Services.

Mindy earned a master's degree in Nonprofit Management from Regis University and a Bachelor of Arts in Sociology from The Colorado College.

Tym Rourke, Vice President of People and Managing Director for Community Health

Tym is a health philanthropy and policy professional with over 15 years' experience in substance use and mental health disorder prevention and treatment, coalition building, policy and advocacy, and civic engagement.

Tym previously served as a Director at the New Hampshire Charitable Foundation, where he provided leadership on the foundation's largest philanthropic initiative and guided strategic investments in areas such as early childhood education and care, family and youth supports, substance use disorders services, and educational pathways to build the future of New Hampshire's workforce. Tym also served eight years as the chair of the New Hampshire Governor's Commission on Substance Use, advising state and national elected officials on issues of behavioral health and health policy, and leveraging public investment to increase access to prevention, treatment, and recovery services. Tym founded the NH Providers Association and a number of other nonprofits. He has extensive experience advising individual and institutional donors, community stakeholders, entrepreneurs, and leaders at the local, state, and national level on best practices in behavioral health, and transforming health care systems to improve access and quality.

Tym earned a master's degree in Intermodal Expressive Arts Therapy from Lesley University and a bachelor's degree in theatre from Emerson College.

Lindsay Reeves, Director

Lindsay manages key behavioral health client relationships and provides customer-focused services to a diverse clientele. She produces high-quality work products and deliverables and assists clients with policy analysis, facilitation, and other services to improve behavioral health systems.

Lindsay has over ten years of experience building community collaboratives, developing and implementing strategic plans, facilitating equity-centered community design projects, developing measurement systems, and promoting outcomes-based learning. She believes in the value of collective impact, the notion that we are stronger together than any of us can be strong alone. Lindsay has worked across sectors, among professionals and those with lived experience, to create and implement community action plans to make systems responsive to those they are intended to serve. Lindsay has former experience in state Medicaid operations, early childhood development programming, youth and young adult community behavioral health systems of care, and community-based population health reform. She is a Certified Quality Improvement Advisor through the Institute for Healthcare Improvement and is a Certified Bridges Out of Poverty Facilitator.

Lindsay holds a master's degree in nonprofit management from Regis University and a Bachelor of Science degree in integrated communications from Colorado State University-Pueblo.

Elveena Fareedi Manager, Behavioral Health Research and Projects

Elveena brings over a decade of blended clinical practice, research, policy, and advocacy expertise in the field of Behavioral Health to the Third Horizon Strategies team. As a clinician, Elveena has worked with culturally diverse populations across the United States. Through her clinical practice, she quickly recognized the role of systemic inequity that taints the field of mental health treatment and prevention. Her curiosity to understand the development of psychopathology in early childhood and her passion to deliver equitable and accessible prevention services to the most vulnerable populations, led her into the world of research. Elveena worked with various reputable R1 universities in the U.S., gaining a deeper appreciation of how sociocultural and familial determinants shape mental health pathways for vulnerable children.

More recently, her passion for social justice and impact propelled her into spaces that integrate policy, practice, advocacy, and research. Elveena has found immense fulfillment in successfully navigating these

intersections and recognizing that the interconnectedness of these facets is crucial in fostering a holistic and equitable behavioral health landscape. Recently Elveena has successfully worked to bring an evidence-informed perspective to policy advocacy and program implementation at the local and state levels in California, striving to create substantial and sustainable change in the fields of behavioral health, education, social services, and child welfare. Her advocacy efforts have involved successful collaborations with policymakers, community leaders, and stakeholders at the local and state levels, effectively communicating research and program-based insights geared toward systems improvement.

Elveena has a master's degree in Applied Clinical Psychology from The Pennsylvania State University.



COMMUNITY
MENTAL HEALTH
FUND

Supporting equitable and quality mental health care in Jackson County

Finance and Internal

January 2025 Administrative Expenses	Invoice # or Account #	Bank Confirm	Check #	Amount	GL Code/ Descript
First National Bank Credit Card - Business Account	Dec 2024 Billing	1780	ACH	\$4,179.18	
Philadelphia Insurance Liabilty	2007530889	1781	3001280	4584.53	9200
Non Profit Connect	Class for Bruce	1782	3001281	\$35.00	9310
Green Tie	IN# 8610 internet support package	1783	3001283	\$2,500.00	9670
Infinity	6374	1784	3001282	\$397.45	9760
First Call	INV-4785 4th Qtr Hosting and Maintenance	1785	3001284	\$10,500.00	9690
Allo (formerly Avid)	241112	1786	3001285	\$309.33	9180
Redcap	VDCC-4891325	1787	3001287	\$121.00	9660
Redcap	VDCC-4835413	1788	3001288	\$121.00	9660
US Bank Equipment Finance	IN# 546177395	1789	3001286	\$578.45	9140
First Call	INV-1894	1790	3001289	\$1,520.00	9690
One America, 403 B Expense	G77349	1791	3001290	\$78.96	9125
Gibbs (Lease for printer)	225765	1792	3001291	\$364.68	9140
Welch & Associates (CPA)	November financials	1793	3001292	\$2,000.00	9700
Mainmark	2520-JAN and FEB Billing	1794	ACH	\$15,569.59	9540
First Insurance Funding	116543034 Cyber Ins	ACH	ACH	\$5,332.00	9050
Farmer and Betts	187213	ACH	ACH	266.44	9290
Subtotal Administration				\$48,457.61	

Provider Initiatives					
Subtotal Initiatives				\$0.00	
Grand Total				\$48,457.61	

Sandra Jiles
Sandra Jiles (Mar 13, 2025 15:35 CDT)

Sandy Jiles, Chairperson

01/16/2025 Disbursements
 Jackson County Community Mental Health Fund

	Distribution	Category	Initiated	Settled
Amethyst Place	25,000.00	Training	01/16/2025	01/17/2025
Crittenton	30,260.00	grant/Comm		
JCCMHF	55,260.00	unity Education		
				Disbursed

Sandra Jiles
 X [Sandra Jiles \(Mar 13, 2025 15:35 CDT\)](#)
 Sandra Jiles

01/23/2025 Disbursements
Jackson County Community Mental Health Fund

	Distribution	Category	Initiated	Settled
MARC	10,000.00	MHFTG	01/23/2025	01/24/2025
JCCMHF	10,000.00			Disbursed

X Sandra Jiles
Sandra Jiles (Mar 13, 2025 15:35 CDT)
Sandra Jiles



COMMUNITY
MENTAL HEALTH
FUND

Supporting equitable and quality mental health care in Jackson County

Human Resources



COMMUNITY
MENTAL HEALTH
FUND

Supporting equitable and quality mental health care in Jackson County

Appropriations



COMMUNITY MENTAL HEALTH FUND

Supporting equitable and quality mental health care in Jackson County.

Community Education Application 2025

Name of Organization: Newhouse

Address: PO Box 240019, Kansas City, MO 64124

Phone Number: 816-462-0534

Organization Contact email: ashleyh@newhousekc.org

Website: newhousekc.org

Year Organization Founded: 1971

Mission Statement: Newhouse shatters the barriers that feed the cycle of abuse and partners with survivors to achieve safety, self-sufficiency, and whole-person healing through our ecosystem of transformative services.

Amount of Request: \$15,000

Date of Most Recent IRS-990 Submission (attach recent 990): See 2023 IRS-990 attached

INFORMATION ABOUT THE TRAINING/EVENT

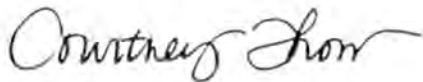
1. Describe the community training event that you are seeking funding for: The *Newhouse Retreat: Recharging Healers* event is an all-day opportunity for social services workers in our community to invest in themselves at the same level they invest in helping other people. The day is focused on rejuvenation, self-care and restoration. Attendees will hear from dynamic and qualified speakers on topics like mental wellness, physical health, and self-improvement. Additionally, breakout sessions will be focused on creative opportunities like sound bath art, mindful movement, art, and virtual vision boarding. Speakers include:
 - Keynote Speaker: Dr. Wendy Talley, LCSW onsite Counselor for Sony Pictures
 - Speaker: Dr. Michelle Robin, Owner of Your Wellness Connection

- Breakout Speaker: Vlad Sainte, LCSW Senior Project Coordinator, University Health
2. Date(s) of training/Event: Monday, March 3, 2025
 3. Location of training/Event: Ewing Marion Kauffman Foundation Conference Center - 4801 Rockhill Road, KCMO 64110
 4. Is this location accessible to people with disabilities? Yes
 5. Describe the results or impact of the training/event: Attendees will learn from qualified experts and have a better understanding of the importance of self-care and will be rejuvenated, refueled, and restored while connecting with peers.
 6. Describe the primary audience: Social services workers, mental health professionals, first responders, educators.
 7. Expected number of participants: 200
 8. Is the training/event based on a published curriculum, best-practice, or evidence-based model about mental health from a credible source? The event is based on best practices and evidenced based practices, delivered by experts in the fields of mental health, self-care, and wellness.
 9. Will the training/event be open to the public? The training is open to anyone in the community who is a social services worker, mental health professional, first responder, educator, etc.
 10. Will the training/event offer continuing education credits for professional licensure? Yes
 11. Will a licensed mental health professional be present to offer support if needed? Yes
 12. Where will training/event participants be referred if they request additional information or are interested in Mental Health Services? Participants will be directed to their employer's EAP or a community mental health provider such as University Health and Swope Health.
 13. List any other organizations involved in the training/event and describe their role(s).
 - Keynote Speaker: Dr. Wendy Talley, LCSW onsite Counselor for Sony Pictures
 - Speaker: Dr. Michelle Robin, Owner of Your Wellness Connection
 - Speaker: Vlad Sainte, LCSW Senior Project Coordinator, University Health
 - Newhouse has asked two other local funders to financially support this event – their response is pending.
 14. Complete and upload a budget that details request and other contributed funding.

Speaker Fees	\$	13,000
Travel	\$	1,750
Food + Beverages	\$	14,381
Supplies + Tools	\$	6,500
Planning +Promotion	\$	4,500
<hr/> Total Cost	\$	<hr/> 40,131

15. Any additional information to be considered for review can be written here. Given the amount of burnout we are seeing in the field of social services, Newhouse wants to blaze in the path in pouring into these professionals in a way that doesn't feel like a training, learning a new modality, etc., but instead pouring into them with things that restore, repair, and rejuvenate them.

SIGNATURE OF APPLICANT:



DATE SUBMITTED:

02/04/2025

PLEASE ATTACH BUDGET TO THIS APPLICATION.



The Mental Health KC Conference focuses on bringing mental health awareness to Kansas City area businesses, professionals, and citizens. Coordinated by the Metropolitan Council of Community Behavioral Health Centers (“Metro Council”), this annual event will feature 2 keynote speakers and 72 breakout sessions on multiple topics related to behavioral health. The Mental Health KC conference presents information vital to Human Resources professionals, corporate employers/employees, community health leaders, practitioners, and health and social services providers.

The 2025 conference be held at Johnson County Community College, at 12345 College Blvd, Overland Park, KS 66210. We had nearly 1000 attendees at the conference in 2024 and we anticipate that number to increase in 2025.

Metro Council is made up of nonprofit organizations, and your sponsorship affords us the ability to cover the expenses of this annual event.

On behalf of the Metro Council, we would like to seek your support as a sponsor.





Platinum Sponsor | \$10,000

Company name/logo on the event bag; prominent display table location; print material/swag placed in conference giveaway packet (provided by the sponsor); recognition on event program, website, and social media, recognition on A/V presentation; recognition on signage throughout the event space; Metro Council Chair organization highlight during opening remarks Thursday and Friday; free admission for 10 individuals for the conference.

Keynote Sponsor | \$7,500

Company name/logo highlighted on Keynote signage; display table; recognition on event program, website, and social media, recognition on A/V presentation; recognition on signage throughout the event space; Metro Council Chair organization highlight during opening remarks Thursday and Friday; free admission for 8 individuals for the conference.

Lunch/Wellness Sponsor | \$5000

This sponsorship level supports Thursday lunch and chair massage therapists in wellness room throughout the conference; display table; Metro Council Chair organization highlight during opening remarks; sponsorship signage at lunch venue and wellness room, recognition on event program, website, and social media, recognition on A/V presentation; free admission for 6 individuals for the conference.

Gold Sponsor | \$4,000

This sponsorship level supports complimentary drink and snack carts available for attendees throughout the conference Thursday and Friday with sponsorship signage displayed at each location; display table; recognition on event program, website, and social media, recognition on A/V presentation; Metro Council Chair highlight of the organization during the event; post-event media recognition; free admission for 5 individuals for the conference.

Silver Sponsor | \$3,000

This sponsorship level includes being a breakout session sponsor with your choice of breakout session based on order of sponsorship commitment; display table; recognition on breakout session signage, on event program, website, and social media, recognition on A/V presentation; logo display on conference signage; free admission for 4 individuals for the conference.

Bronze | \$1,500

Display table; recognition on event program, website, and social media, recognition on A/V presentation; logo display on conference signage; free admission for 2 individuals for the conference.



2025 Mental Health KC Conference Sponsorship Commitment Form

Yes! On behalf of our company,

(Business Name), I/We

agree to support the 2025 Mental Health KC Conference at the sponsor level selected below.

Platinum Keynote Lunch/Wellness Gold Silver Bronze

The company contact for any correspondence related to this sponsorship is as follows:

Name:

Phone Number:

Address:

Email:

Do you want a vendor table at the event? yes no

Please email completed Sponsorship Commitment Form to:

Carl V. Anderson, canderson@thecmhs.com

You will receive an email confirmation of your sponsorship acceptance and an invoice with payment instructions

Should you have questions about the sponsorships, the conference, or Metro Council, please contact Carl V. Anderson at 816-799-6258 or via email at canderson@thecmhs.com





COMMUNITY MENTAL HEALTH FUND

Supporting equitable and quality mental health care in Jackson County.

Community Education Application 2025

Name of Organization: Mattie Rhodes Center

Address: 148 North Topping, KCMO 64123

Phone Number: (816) 581-56507

Organization Contact email: mmayberry@mattierhodes.org

Website: mattierhodes.org

Year Organization Founded: 1894

Mission Statement: Mattie Rhodes Center empowers, advocates for and connects the diverse communities, families and individuals we serve.

Amount of Request: \$4,000

Date of Most Recent IRS-990 Submission (attach recent 990):

INFORMATION ABOUT THE TRAINING/EVENT

1. Describe the community training event that you are seeking funding for:

The Behavioral Health Access Summit is a community training event bringing together behavioral health leaders including CEO's, COO, Executive Directors, Funders, policymakers, and BH Clinical Directors to learn about collaborative models/approaches that use a Navigator approach to help individuals of all ages access behavioral health services and to identify from what we hear, what we would like to do in the KC Metro area to improve behavioral health

access. The Behavioral Health Navigator Model Report is being completed by a third-party research firm, ThirdHorizon, and will be presented by them at the April 18th Summit.

2. Date(s) of training/Event: April 18, 2025
3. Location of training/Event: Kauffman Foundation Conference Center, 4801 Rockhill Rd, Kansas City, Missouri
4. Is this location accessible to people with disabilities? Yes, according to the Conference Center's website
5. Describe the results or impact of the training/event: The second half of the day will be spent in facilitative dialogue identifying which BH navigator models or which pieces of these models make sense to move to Implementation Planning or a Pilot effort in the Kansas City area. The Steering Team for this effort is in dialogue with MARC about picking up the post-Summit facilitation.
6. Describe the primary audience: Behavioral health leaders and influencers in the KC Metro area.
7. Expected number of participants: Up to 70
8. Is the training/event based on a published curriculum, best-practice, or evidence-based model about mental health from a credible source?
ThirdHorizon is a respected research firm which was recommended to the Steering Team for this effort by Theresa Reyes-Cummings, Community Mental Health Fund. Following is a link to their webpage: <https://thirdhorizon.co/>
9. Will the training/event be open to the public? No, the Steering Team for this effort is reaching out to BH leaders and influencers in the KC Metro area to encourage attendance by those needed to move ideas from the Summit into action.
10. Will the training/event offer continuing education credits for professional licensure? No
11. Will a licensed mental health professional be present to offer support if needed? yes
12. Where will training/event participants be referred if they request additional information or are interested in Mental Health Services? We will have a room of professionals where we can ask them to meet and exchange information, we will have a slide of MH attendees with phone numbers.
13. List any other organizations involved in the training/event and describe their role(s).

To plan the April 18, 2025 Behavioral Health Summit, REACH Foundation has provided funding for facilitation of a Behavioral Health Summit Steering Team composed of Behavioral Health leaders and policymakers that can help initiate collaborative approaches in our area that are working well throughout the nation. It is expected that the April 2025 Behavioral Health Summit will result in Action Teams that will work to implement prioritized promising practices identified at the 2025 Summit.

BH Steering Team Members

BH Organizational Leaders	BH Clinical Directors
Aaron Crossly, University Health Ann Thomas, CEO, The Children’s Place Ashley Dugan, KU Medical Center Emily Snow, Sr Admin Dir, BH, Children’s Mercy John Fierro, CEO, Mattie Rhodes Kim Freese, SAMHSA/OIPA Kristin Feedback, CEO, CommCare Lauren Lucht, KU Medical Center Moriah Jarrett, Jackson County Children’s Division Randy Callstrom, CEO, WBHN Shannon Moss, Clinical Dir, Crisis Services, Rediscover Sharon Freese, COO BH, University Health Susan Rome, Clinical Mgr, Assoc of CMHC of KS Theresa Reyes Cummings, The Community Mental Health Fund Tim DeWeese, Director, JoCo Mental Health Ctr Tom Petrizzo, CEO, Beacon Mental Health	Andrea Morales, Vibrant Health Ashley Bland, Operation Breakthrough Ashley O’Neal, Heartland RADAC Blair Ballard, Children’s Place KC Candis Boily, Children’s Place KC Cindy Lamb, The Family Conservancy Dawn Clendenen-Moon, CPCKC Grey Endres, Newhouse KC Hannah Bradley, Benilde Hall Hanni Woelk, MOCSA Jamila Edwards, Amethyst Place Jesse Sieve, Jewish Family Services Brittany Talley Capa Cares Margaux Lemmones, Swope Health Meg Nelson, Hope House Michelle Bertuglia-Haley, Children’s Mercy Monica Mayberry, Mattie Rhodes

14. Complete and upload a budget that details request and other contributed funding.

15. Any additional information to be considered for review can be written here. REACH is considering a request for \$5,000 with a funding partner to support the Summit.

SIGNATURE OF APPLICANT: _____ Monica Sierra-Mayberry

DATE SUBMITTED: _____ 2/20/2025

PLEASE ATTACH BUDGET TO THIS APPLICATION.

Behavioral Health Access Summit Budget

Kauffman Room Rental	0.00
Kauffman Catering	\$3,500.00
Teach Tech	\$3,500.00
ThirdHorizon	\$2,000.00
Total:	\$9,000.00
REACH Contribution	\$5,000.00
CMHF Request	\$4,000.00



Supporting equitable and quality mental health care in Jackson County.

Agency Training Application 2025

Name of Organization: University Health and ReDiscover

Staff and Phone Number making application: Jeanne Ranville: 816-213-0352

Organization Contact email: Jeanne.ranville@uhkc.org

Amount of Request: \$ \$2,800.00

INFORMATION ABOUT THE TRAINING

1. Describe training that you are seeking funding for:

The Missouri Association of Treatment Court Professionals 27th Annual Conference is designed to keep professionals working within the treatment courts up to date with best practices, research, and policy to ensure the treatment court population is being served in the best possible way.

2. Is the training based on a published curriculum, best-practice, or evidence-based model about mental health from a credible source?

The board for the MADCP (Missouri Association of Treatment Court Professionals) is comprised of treatment court practitioners in all areas of the state of Missouri and oversees the annual conference. The majority of the breakout sessions at the conference are training based on the current best practice standards set by All Rise, an organization targeting standards for adult treatment courts, that provides training and advocacy for those in the legal system struggling with substance use and mental health. All Rise publishes curriculum, creates best practice stands, and endorses specific evidence-based models for the treatment court programs.

3. Date(s) of training: Wednesday March 26th through Friday March 28th (2025)

4. Location of training: Branson, MO

5. Describe the intended results of the training:

As forensic care coordinators for the newly launched Wellness Court, it is imperative that staff continue to stay up to date on best practice treatment standards to ensure the population we serve has the best possible chance for the best possible outcome.

6. Expected number of staff to be trained: 2

7. **Provide additional information to be considered:** Website for training is located at motreatmentcourts.org.
8. **Complete and upload a budget that details requested and other contributed funding.**
Budget is attached.

Signature of Applicant: *Jeanne Rawille*

Date Submitted: 2/21/2025

Thank you for considering this!

PLEASE ATTACH BUDGET TO THIS APPLICATION.

Itemized Budget Request

Start Date: Tuesday evening, March 25th
End Date: Friday March 28th
Conference Hotel: \$485.22
Conference Registration: \$388.13
Per Diem: \$200 total
Mileage Reimbursement RT from UH: \$281.65
Parking: \$45
Total: \$1,400.00 per person.

Estimated total for two Care Coordinators (one from University Health and one from ReDiscover): \$2,800.00 Total.



COMMUNITY
MENTAL HEALTH
FUND

Supporting equitable and quality mental health care in Jackson County

Value Based Payment

Proposal for Evaluation Services
The Community Mental Health Fund Jackson County, MO
Submitted by: Jody Brook, PhD, MSW/LCSW; Kiley Liming, PhD, MJ
Dates of work: February 1, 2025-July 30, 2025

Abbreviations/Acronyms:

CMHF: The Community Mental Health Fund
KPI: Key Performance Indicator
TA: Technical Assistance
VBP: The Value Based Payment Program

Name, Contact Information, FEIN:

The proposed work will be carried out with one primary point of contact for the Community Mental Health Fund: Jody Brook, PhD MSW/LCSW. Dr. Brook will act as Principal Investigator and sole proprietor, with the assistance of one additional researcher (Co-Investigator), who will be compensated through Dr. Brook's sole proprietorship (Federal Tax ID: XXX-XX-XXXX). Contact information for Dr. Brook is 913.522.2614 (c) and jodybrook@gmail.com.

Principal Investigator (Short Bio):

Dr. Jody Brook is a clinically licensed social worker and faculty member at the University of Kansas, School of Social Welfare. Dr. Brook and all co-evaluators will be performing duties associated with this proposal as consultants, independent of the University of Kansas. Her scholarly work focuses on designing, implementing, and evaluating programs; practice improvements; and evidence-based interventions delivered by frontline staff in complex public service delivery settings across three U.S. states. These settings include public and privatized child welfare, behavioral health and substance abuse treatment systems, and the courts. This community-engaged scholarship has resulted in 70 publications (45 peer-reviewed, competitive submissions) and 80+ public presentations aimed at advancing public understanding of processes, outcomes, and cost/benefits of various approaches for serving highly vulnerable populations – especially those with co-occurring child welfare system involvement and substance abuse disorders.

Co-Investigator (Short Bio)

Dr. Kiley Liming is an Associate Researcher– Senior at the University of Kansas, School of Social Welfare. Dr. Liming's proposed work on this project will be as a consultant, independent of the University of Kansas. Dr. Liming earned her Ph.D., with honors, from the University of Kansas, and was the recipient of the University's doctoral distinguished dissertation award for excellence in 2020. Dr. Liming is currently serving as the Principal Investigator for a statewide initiative funded by the Health Resources and Services Administration and is the lead evaluator for a Kansas initiative funded by the Department for Children and Families. Dr. Liming has relevant firsthand organizational management experience working as a Director of a non-profit, domestic violence safe visitation center and as a behavioral health professional at a community mental health hospital, including working with the following populations: in-patient adolescent mental health treatment; in-patient substance abuse treatment; in-patient, out-patient, and group-home setting eating disorder recovery; in-patient geriatric mental health; and in-patient adults with special intensity mental health issues (e.g., court-order medication; high-risk adults; severely suicidal, etc.). Her scholarly focus is centered on the short and long-term impact and prevention of Adverse Childhood Experiences.

Scope of Work/Approach:

The evaluators propose the following activities:

1. Developing a logic model for the VBP that integrates with CMHF strategic plan.

Planned approach: Meet with CMHF leadership and staff on two occasions to outline and prepare components of the logic model. Analyze the fit of the VBP to the overall strategic initiatives of the CMHF. As a part of evaluability assessment, the following domains will be covered: Resources, strategies, activities, outputs, outcomes (proximal and distal). A review of the VBP initiative relative to clarity, relevance, plausibility, data pathways, and complexity will be conducted in this activity as well.

2. Developing an overall strategies map for VBP as part of evaluability assessment--what strategies is CMHF using along multiple domains, how this differs from traditional mixed payment models.

Planned approach: Map principal KPIs to strategies identified in the logic model to data collection and sources and CMHF stated strategy and activities.

3. Development of community stakeholder/grantee feedback form and protocol

Planned approach: The evaluators will develop two (2) feedback forms intended to facilitate and solicit continuous feedback from the community-based grantees. The evaluators will be responsible for creating the question content of each form, in collaboration with the CMHF leadership, and provide recommendations for administration timing and frequency. The evaluators propose the following forms:

- *Quarterly Value-Based Payment (VBP) Data Collection Feedback Form:* Questions will be standardized across community-based grantees and will inquire about facilitators and barriers to reaching their intended outcomes. Open-ended questions will target important community conditions and contexts related to VBP implementation, data collection, and service implementation. In an effort to reduce the burden on the grantee stakeholders, this short survey will be no more than 5 questions, and it is suggested that respondents who complete the optional questions be incentivized.

- *Grantee Feedback Form:* This form will be an event-specific, point-in-time survey designed to facilitate and enhance feedback loops between community-based grantees and the CMHF. The intended administration of this form would follow VBP-related trainings and ongoing education to examine how the community-based grantees are receiving and comprehending information related to the VBP initiative. Questions will target both content and process and will be informed by the CMHF leadership. The forms will be administered and monitored by CMHF in the platform of their choice.

4. Outcomes and cost-benefit information.

Planned approach: The CMHF, collaboratively with community stakeholders and grantees, has chosen four domains of impact: Access, Clinical Outcomes, Client Experience and Staff Experience (hereinafter referred to as the VBP Domains). The evaluators propose to conduct a targeted, exploratory analysis of outcomes specific to the four active VBP Domains. CMHF will provide longitudinal (cumulative) VBP data for 25% of the community-based grantees implementing the VBP initiative (targeted sample). Using the longitudinal data, the evaluators will examine the distribution of principal KPIs and cumulatively compute number and percentages that met the mild, moderate, and robust thresholds. Among the agencies who met such thresholds, each principal KPI will be analyzed to see if sustained growth was achieved, and if applicable, the length of time sustained improvement was maintained. Additionally, the evaluators propose to triangulate the results with the respective annual monetary VBP incentive amounts received from CMHF. It is suggested that the selected agencies should vary in agency size, VBP implementation time (i.e., mixture of VBP training cohorts 1, 2, and 3), and service array. CMHF will be responsible for selecting which agencies they wish to include in the exploratory outcomes analysis and providing necessary data to the evaluators.

5. Identify areas of change & points of communication.

Planned approach: Based on the information gained in the above 4 activities, the evaluators propose to work collaboratively with the CMHF leadership to establish a plan for sharing information regarding the VBP initiative with the CMHF stakeholder community as well as other professional dissemination.

Regarding areas of change, information will be generated from the analysis in 4 above, to assess where program outcomes may (or may not) be aligning with the logic model or the strategic mapping.

Timeline of Activities & Completion (Table 1):

Activity	Date of Proposed Work	Precondition or Interdependency	Milestone
Logic Model/Theory of Change	Complete by February 24th	CMHF availability	Logic model/TOC to the CMHF leadership
Strategic Mapping	March 14th	CMHF availability to review and provide feedback	Strategic map to the CMHF leadership
Development of feedback forms	April 15 th , 2025	CMHF availability to provide feedback	Creation of <i>Quarterly Value-Based Payment (VBP) Data Collection Feedback Form</i> and <i>Grantee Feedback Form</i>
Data examination	June 15 th , 2025	VBP data provided by CMHF; annual VBP incentive amounts	Analytic results and summary of findings; provided in final report
Change & points of communication	June-July, 2025	1-4 above complete	Final report to CMHF, with plan for communication. Meet with CMHF leadership and BOD/VBP subcommittee as indicated.

Cost:

The inclusive cost of the evaluation is **\$30,000**, payable in two installments, with ½ due at time of signing and the final ½ at completion of activities outlined in Table 1, above. In the event that the Scope of Work and activities expand beyond the initial Scope, additional expenses (personnel) of no more than \$5000.00 will be invoiced referencing the additional project component.



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Supporting equitable and quality mental health care in Jackson County

Accountability and Compliance

February 2025 CMHF Board Packet (2)

Final Audit Report

2025-03-13

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